

#### **Benchmarking 2030**

#### **Overview & Status Report**

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Director, Business Development, Global Benchmarking Network
Managing Partner, Benchmarking Partnerships – Australia



#### **Agenda for this Session**

- 1. Suresh Lulla, India Moderator
- 2. Bruce Searles, Australia Benchmarking 2030 Project
- 3. Ronald Orth, Germany Global Megatrends
- 4. Ahmed Abbas, Bahrain Feedback so Far
- 5. Dr. Holger Kohl, Germany Personal Views
- 6. Dr. Robin Mann, New Zealand Personal Views
- 7. GBN Panel Members Personal Views
- 8. Roundtable discussion with Conference Participants
- 9. Bruce Searles, Australia Preliminary Conclusions



#### **Agenda for this Presentation**



#### 1. Introduction

- 2. Why Benchmarking 2030?
- 3. How?
- 4. Findings so Far
- 5. Next Steps



#### **Aim of Benchmarking 2030 Project**

 What will Benchmarking look like in 2030 – and in between?



 What are the tools, methodologies and technologies that Benchmarkers can use to help organisations and economies to improve their outcomes?

How should the GBN lead and respond?



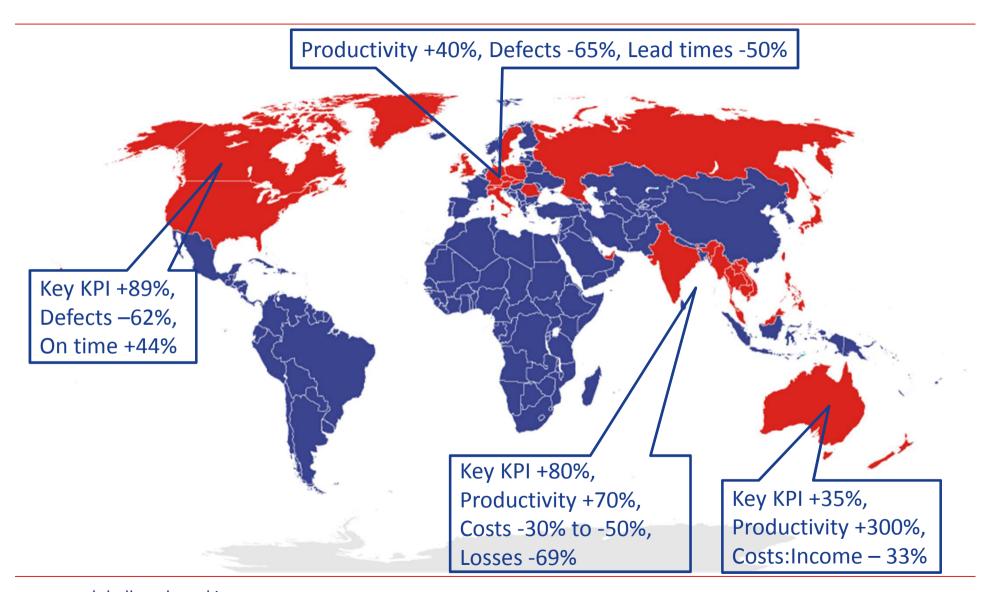
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#### **Outcomes From Benchmarking**





#### **Looking Outside**







- Benchmarking looks OUTSIDE the Organization
- Benchmarking partners will show you the INNOVATIVE HOW TO's
- Benchmarking accelerates improvements – you don't have to invent the best practices yourself
- You can avoid the implementation pitfalls and thus achieve results more quickly – further ACCELERATED IMPROVEMENT



#### **Other Examples**





### Australia's largest General Insurer & Roadside Assistance

- Costs of processes reduced by 30% to 50% - staff freed from back office to serve customers and to cross sell to escalate profit
- Lean Manufacturing applied to Service Industry

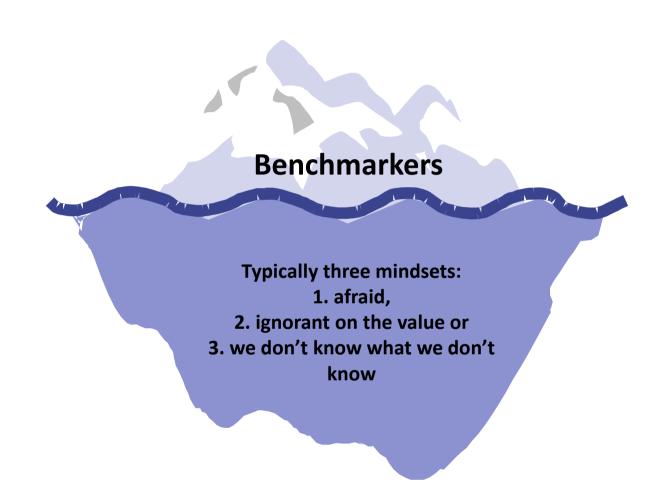




Productivity Improved 300% -Train Maintenance Learning from Camera Co.

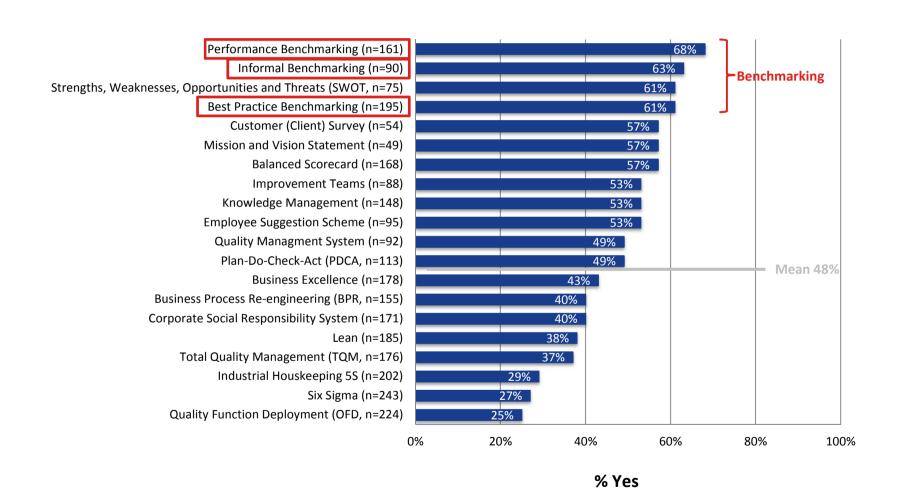


#### **Iceberg of Benchmarkers**





## Future Use of Improvement Techniques - Worldwide





#### Challenges







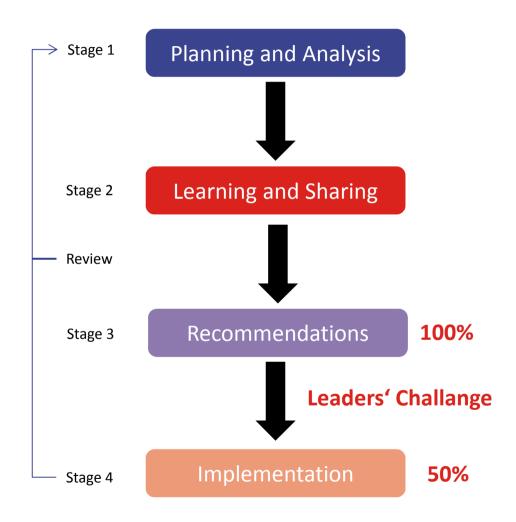
2. Finding Partners & Building Relationships



3. Evaluation / Recognition



#### **Basic Benchmarking Methodology**





#### **Summary**

- Benchmarking produces large improvements when done well
- Benchmarking implements strategy
- Benchmarking is done by the aware few
- Benchmarking is the only tool required of Business Excellence across over 80 countries
- What is the future for Benchmarking?
- How should the GBN lead and respond?



#### **Face-to-Face is Best!**





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#### Benchmarking 2030 – How?

- 1. **GBN Project** Team Dr Holger Kohl, Dr Robin Mann, Bruce Searles (project leader)
- 2. <u>Desktop Research Report</u> Interim Report
- Input from <u>GBN Members</u> & <u>Targeted Others</u> globally survey questions linked
- 4. Blog
- 5. Roundtables
- 6. Final Report



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#### **Interim Desktop Research Report**

- 1. The Benchmarking 2030 Project vital to our future
- 2. Benchmarking Definition does GBN really have a relevant one
- 3. Global Megatrends some challenging questions from the author
- 4. Trends in Benchmarking is GBN & benchmarking too tactical?
- 5. Potential Technology Solutions is current technology just a blip?
- 6. Maturity of Benchmarking is it relevant for the future?
- 7. The Search for Information not much out there on our future.
- 8. The GBN Itself are we relevant for the future?
- 9. Next Steps towards the Roundtable
- 10. Key Questions for the Roundtable what should we ask?



#### **Questions for GBN**



- 1. Does Benchmarking have a future?
- 2. Is the GBN relevant for the future?
- 3. What should GBN do?
- 4. How will we look?
- 5. How will we know?



#### **Questions for Benchmarkers**



- 1. Does Benchmarking have a future?
  - Other Tools? Mgt Systems?
- 2. Can Benchmarking be seen Relevant?
  - to Global Megatrends?6 Megatrends / 20 Questions
  - Public Sector?
  - NGOs? NFPs?
- 3. New Methods? Tools? Technologies?



### **Some Global Questions I**

| Key Trend Areas | Megatrends  | Questions   |
|-----------------|---|---|
| Society         | <ul> <li>Urbanization and demographic change</li> <li>Women on the rise</li> <li>Cultural diversity</li> <li>New patterns of mobility</li> <li>Migration patterns</li> <li>Welfare and disaster recovery</li> </ul>       | <ul> <li>How are countries and organizations responding?</li> <li>Is the GBN sufficiently diverse?</li> <li>Is triple bottom line enough?</li> <li>Would not-for-profits/charities benefit from benchmarking?</li> </ul>  |
| Consumers       | <ul> <li>Next level of individualism</li> <li>New consumption patterns</li> <li>Thriving health sector and individual responsibility</li> <li>Converging health markets e.g. food and pharmacy/self dependency</li> </ul> | <ul> <li>Should the GBN have a health project – is western health in disarray?</li> <li>Who will be the benchmarking consumers?</li> <li>What might be the successor of business excellence?</li> <li>What are the benefits from converging markets?</li> </ul> |

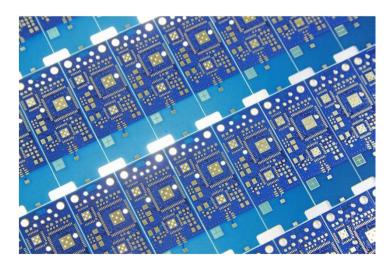






### **Some Global Questions II**

| Key Trend Areas | Megatrends   | Questions  |
|-----------------|--|--|
| Business        | <ul> <li>Knowledge-based economy</li> <li>Change in the world of work</li> <li>Business ecosystems</li> <li>Management systems trended to public sector (not-for-profits and NGOs)</li> <li>Business Clusters</li> </ul>                                   | <ul> <li>What about governance?</li> <li>What about business greed and moving from one financial crisis to another?</li> <li>How can the GBN ensure responsible business?</li> <li>How does GBN help the growing NGO sector and SMEs?</li> <li>Are clusters a benchmarking opportunity?</li> </ul> |
| Technology      | <ul> <li>Digital lifestyle</li> <li>Convergence of technologies</li> <li>Learning from nature</li> <li>Ubiquitous intelligence</li> <li>New technologies (e.g. nano- &amp; biotechnology, robotics, internet)</li> <li>Mass rapid customization</li> </ul> | <ul> <li>Is social networking merely a intermediate in the ongoing changes?</li> <li>How do we make sure technology is not the driver of change?</li> <li>How can benchmarking take advantage of new technologies?</li> </ul>  |







### **Some Global Questions III**

| <b>Key Trend Areas</b> | Megatrends  | Questions   |
|------------------------|---|---|
| Globalized World       | <ul> <li>Globalization 2.0</li> <li>Urbanization</li> <li>New political world order</li> <li>Shift in economic power</li> <li>Increasing security threats</li> <li>Knowledge economy/Innovation focus</li> </ul>  | <ul> <li>Should GBN set the example?</li> <li>What about developing countries/poverty?</li> <li>How can benchmarking increase global security?</li> <li>How does benchmarking need to support the fast sharing of knowledge and Innovations globally?</li> </ul>                            |
| Environment            | <ul> <li>Energy and resource reversal</li> <li>Climate change and other<br/>environmental impacts</li> <li>Natural disasters increasing and more<br/>help needed to communities</li> <li>Scarce resources</li> <li>Industrialized centers increase<br/>productivity of resources</li> </ul> | <ul> <li>How can benchmarking reduce environmental risks?</li> <li>Is the GBN sufficiently focused on a future for next generations?</li> <li>Are charitable donations achieving the best for those in need after disasters?</li> <li>How can we cope with rising energy demand?</li> </ul> |







#### **Public Sectors & NGOs**

- Ageing Populations how can this be funded? Can Benchmarking help?
- Free Market vs Regulation Benchmarking between Government and Non- Government Sectors
- Networked & Open Govt not top-down Benchmarking is about networking
- Financial Capability how NOT to continue to make the mistakes of the past



#### **Technology Enablers**

#### Social Media





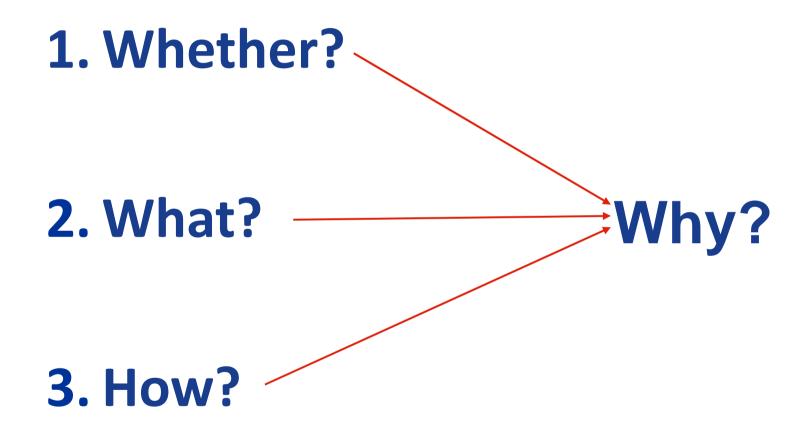
#### **Next Steps**



- 1. Roundtables
- 2. Questionnaires on GBN Web until January 2011 <a href="https://www.globalbenchmarking.org">www.globalbenchmarking.org</a> (Free Interim Report)
- 3. Assimilate Inputs
- 4. Final Report early 2011



#### **Your Key Basic Questions Towards 2030**





#### **GBN Member - Russia**

## I think benchmarking can be named as "BENCHMARKING IS A TOOL FOR HUMANKIND SURVIVAL!".

Only that approach can push active benchmarking development in future!

Yury Samoylov





#### Contact us!

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